



# 6th Annual Family Business Update: Hot Trends and Best Practices

**Program dates start October 20. Register today!**

**6.5 CLE  
1 EPR**

# 6th Annual Family Business Update: Hot Trends and Best Practices

**Endorsed by the Business Law Section of the State Bar of Wisconsin**

## Help them decide a path forward

From knowing what to do because there's a potential capital gains tax rate increase on the horizon to debating whether to take advantage of current interest rates on loans, the *6th Annual Family Businesses Update: Hot Trends and Best Practices* will examine a variety of issues your clients are currently trying to navigate.

This full-day program doesn't just hit on the questions your clients have—it hits on yours. Review recent case law and legislative developments affecting business law, contracts, trusts, and estates. Learn how to respond to common ethics scenarios like whether you should—or even can—serve on your client's board.

## How you'll benefit:

- Enact sound collaborative governance and better position family businesses for success
- Assess whether setting up a family office is a wise move to manage family assets
- Make timely and strategic decisions to minimize tax liability for lifetime stock transfers
- Consider lending opportunities in the current landscape
- Know the latest legislative developments and case law impacting family businesses
- Navigate the ethical issues that arise when representing closely held businesses and their owners

## Who should attend:

- Business lawyers
- Estate planning lawyers
- Tax attorneys
- Insurance lawyers
- Business litigators
- Family law attorneys
- General practitioners

**Register today!**

## Faculty

### Program Chairs & Presenters

**Julie M. Bogle**  
BDO USA LLP, Middleton

**Gregory F. Monday**  
Reinhart Boerner Van Deuren, S.C.,  
Madison

### Presenters

**Ryan Black**  
Vice President – SBA Lending  
First Business Bank, Brookfield

**Tom Dott**  
Senior Vice President – Commercial  
Banking, First Business Bank, Madison

**Catherine M. Gillman**  
North Central Group, Middleton

**Deb H. Houden, PhD**  
University of Wisconsin School of  
Business, Madison

**Danielle M. Johnson**  
Reinhart Boerner Van Deuren, S.C.,  
Madison

**Kathryn A. Muldoon**  
Quarles & Brady LLP, Milwaukee

**David G. Palay**  
Reinhart Boerner Van Deuren, S.C.,  
Madison

**Wendy S. Rusch**  
Reinhart Boerner Van Deuren, S.C.,  
Waukesha

**Craig Witcher**  
Managing Director; Family Office  
Services National Leader,  
BDO USA LLP, Grand Rapids, MI

## Dates

### Live Webcast

Wednesday, October 20, 2021

### Webcast Replays

Wednesday, October 27, 2021  
Friday, November 5, 2021  
Thursday, November 11, 2021  
Wednesday, November 17, 2021  
Saturday, November 20, 2021  
Tuesday, November 23, 2021  
Thursday, December 2, 2021  
Wednesday, December 22, 2021

Additional webcast replay dates are available for this program. Visit [wisbar.org/seminars](http://wisbar.org/seminars) for more information and to register.

## Registration

**ONLINE:** [www.wisbar.org/seminars](http://www.wisbar.org/seminars)

**PHONE:** (800) 728-7788

**FAX:** (608) 257-5502

**MAIL:** State Bar PINNACLE  
Registrations  
P.O. Box 7158  
Madison, WI 53707-7158

### State Bar CLE/PINNACLE Passbook

**Registrations:** Passbook Certificates must be received by the State Bar at least one business day prior to the event.

**Registration Cancellations:** Visit [wisbar.org/cancellation\\_policy](http://wisbar.org/cancellation_policy) for information on PINNACLE registration cancellation policies.

**Course materials for those attending the seminar:** Course materials are provided in PDF format and are downloadable from *myStateBar* on [wisbar.org](http://wisbar.org) up to two days prior to and 90 days after your seminar.

# Schedule

**8:30 AM A Review of Legal Developments Relevant to Family Businesses, Including Business Law, Contracts, and Trusts & Estates**

- Do trust beneficiaries have standing to make derivative claims based on stock held in trust?
- How discounting fractional interests in family entities can increase estate tax liability (if not done right)
- What is the difference between Fair Value and Fair Market Value and when are marketability or minority interest discounts appropriate for valuations in a family business?
- Interpretation of LLC Agreements and Governance Issues: what obligations do owners have to each other?
- Further exploration into the limits of the business judgment rule and what that means for fiduciary duties  
*Danielle M. Johnson, David G. Palay*

**9:20 AM The State of Lending: Commercial Banking and SBA Perspectives on Common Questions**

- Is money available?
- What factors are banks looking at these days? (such as hot industries, collateral values)
- What are interest rates likely to be going forward?
- Should borrowers be locking in rates now?
- What are some of the options available to borrowers?
- What types of transactions (M&A, transitions, ESOPs) are we seeing these days?
- What is the current market for swaps?
- How common is commercial financing of key employees (including family members) purchasing stock from senior owners?  
*Ryan Black, Tom Dott*

**10:10 AM Break**

**10:25 AM The Family Office: Why, When, and How They Relate to the Family Business**

- Use of a company to run the family's money
- Benefits including investment opportunities, access to investment vehicles that diversify family wealth
- Services provided: CFO, tax reporting services, financial reporting
- Literacy training for the next generation
- Navigation of changing business landscapes and family dynamics
- Operation as a shareholder liaison
- Increasing use among families of varying levels of wealth  
*Craig Witcher*

**11:15 AM Governance Bodies: Boards, Committees and Councils**

- The purpose, composition, and powers of governing bodies of
  - ▶ Family business
  - ▶ Family office
  - ▶ Family foundation
- The duties and liabilities of their members  
*Deb H. Houden, Gregory F. Monday*

**12:05 PM Lunch Break**

**1:05 PM Transferring Business Interests During Lifetime: How to Have Your Cake and Eat It Too**

- Transferring value without transferring control
- Ensuring financial security post-transfer
- Making a big impact with simple strategies
- Integrating corporate governance
- Planning for tax law changes  
*Kathryn A. Muldoon, Wendy S. Rusch*

**2:20 PM Break**

**2:35 PM Putting It All Together: Ethical Considerations**

- Who is your client? Representing the family vs. the business
- Board service by an attorney – Can you serve?
- Trustee service by an attorney – Should you serve?
- Does everybody really have to be represented? How to communicate to the client
- Can the attorney who works with the family business also be the attorney who sets up the family office?  
*Julie M. Bogle, Catherine M. Gillman, Gregory F. Monday, Wendy S. Rusch*

**3:30 PM Program Concludes**

*Following start time, schedule will vary slightly from above listed times.*

## Credits

This program will be submitted to the Wisconsin Board of Bar Examiners for **6.5 CLE credits including 1 Ethics and Professional Responsibility credit.**

## Book Sale!

### Organizing a Wisconsin Business Corporation: Articles, Bylaws, & Other Forms

SAVE 20% on *Organizing a Wisconsin Business Corporation: Articles, Bylaws, & Other Forms*.\* Provides all the essential forms for incorporating a business. Plus, all seminar attendees receive a free two-week trial of the Books UnBound® version.

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## Additional Learning Opportunities

### Navigating the Intersection of Estate Planning, Divorce, and Business Law – 2020

Gain perspective on how estate planning, family law, and business issues intersect, so you can provide more comprehensive representation. Draft stronger agreements by understanding potential problems in other practice areas. Learn what to do if your client dies in the middle of a divorce. Understand how public benefits can be impacted by a divorce. 8 CLE

CLE OnDemand Seminar: #CA2991D; Member: \$259 | Nonmember: \$339

### LLCs and LLPs: A Wisconsin Handbook

Help your clients plan and build organizations on firm footing with this book's trusted guidance. Find detailed discussions on choosing an appropriate business entity, organizing a business, business formalities, operational and tax issues, and more.

Print Book: #AK0065; 494+ pp.; 7th ed. 2020-21; Member: \$255 | Nonmember: \$319  
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### Business Law Forms Library

Forms at your fingertips. Access more than 65 forms for agreements, articles of incorporation, bylaws, checklists, taxes, and other business-related needs. All forms are easy-to-modify templates, follow statutory specifications, and ensure you include all required information.

Online Subscription: # FSFB2000 | Members Only: \$95  
(Discounts available on multi-user subscriptions.)

## 6th Annual Family Business Update

Priority Code: S 4 0 0 9 B

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<input type="checkbox"/> State Bar Member	<input type="checkbox"/> \$269
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